

No. BT-II(Bt.)-13/09 - 52429/F-2
GOVERNEMENT OF ORISSA
FINANCE DEPARTMENT

OFFICE MEMORANDUM

Bhubaneswar, the 27~~th~~ October, 2009

Subject: Enhancing Efficiency and Quality of Public Expenditures-
Constitution of a Committee of Secretaries (CoS) to review
expenditures relating to sectors other than public works.

A good deal of reforms has already been accomplished for enhancing State's own revenue and for containing non-developmental expenditure, particularly, revenue expenditure. These measures have no doubt restored the much needed fiscal balance. As a result of these measures, the fiscal indicators have substantially improved and the State Government now has some fiscal space for making appropriate investments to accelerate the growth processes and also for making necessary human/ social development related interventions. However, our public expenditure management and monitoring systems appear to be somewhat out of sync with this changed paradigm. This is evident from the fact that in many instances the budgeted allocations either remain unspent or there is a rush of expenditure in the closing months of the financial year. Systems and processes for monitoring the quality of service delivery also appear to be much weaker than what they ought to be. The existing business processes and the scheme of delegation of financial and administrative powers warrant a radical review in order to address these systematic deficiencies. Taking these facts into consideration Government have been pleased to constitute a Committee of Secretaries(CoS) for reviewing processes relating to expenditures of sectors other than public works with the following members:-

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| (i) | G. Mohan Kumar.
Principal Secretary,
Fisheries and Animal
Resources Development Department. | Chairman |
| (ii) | Principal Secretary,
Home Department. | Member |
| (iii) | Commissioner-cum-Secretary to Govt.
Agriculture Department | Member |
| (iv) | Commissioner-cum-Secretary to Govt.
W & C D Department. | Member |


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|-------|---|--------|
| (v) | Commissioner-cum-Secretary to Govt.
Food Civil Supplies and
Consumer Welfare Department | Member |
| (vi) | Commissioner-cum-Secretary to Govt.
Higher Education Department | Member |
| (vii) | Commissioner-cum-Secretary to Govt.
Industries Department | Member |

2. The Terms of Reference (ToR) of the Committee shall be to:-

- i. Review the existing systems of allotment of funds and sanction of expenditure including delegation of powers.
- ii. Review the existing system of procurement of goods and services.
- iii. Review the associated business systems and processes for enhancing the quality and efficiency of public spending.
- iv. Review the internal financial controls with a view to strengthening public accountability.
- v. Suggest benchmarking of service delivery standards wherever feasible and independent third party monitoring / evaluation of schemes/ projects.

3. Finance Department will make necessary arrangements for providing necessary technical support to the Committee for carrying out their mandate. Assistance of External Consultants may also be arranged wherever deemed necessary.

4. The Committee may complete their tasks and submit their reports containing actionable recommendations within two months.


Principal Secretary to Government

Memo No. 52430(280)F

Dated 27.10.2009

Copy forwarded to all Departments of Government/All Heads of Department/Principal Secretary to Governor/ Principal Secretary to Chief Minister/ Private Secretary to Minister, Finance, Excise/ O.S.D to Chief Secretary/ Private Secretary to Development Commissioner/ Private Secretary to Agriculture Production Commissioner / All RDC / All Collectors / Director

General, Gopabandhu Academy of Administration, Bhubaneswar/ Director, Madhusudan Das Regional Academy of Financial Management, Bhubaneswar / Private Secretaries to Secretaries, Fisheries and ARD/ Home/Agriculture/ W & CD/ Food Supplies and Consumer Welfare/ Higher Education/ Industries Department for information and necessary action.



Special Officer-cum-Jt. Secretary to Govt.

Memo No. 52431(120)IF

Dated 27.10.2009.

All Officers of Finance Department/ All branches of Finance Department for information and necessary action.



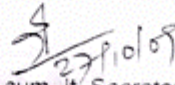
Special Officer-cum-Jt. Secretary to Govt.

Memo No. 52432 IF

Dated 27.10.2009.

Copy forwarded to the Head of Portal Group, I.T. Centre, Secretariat, Orissa for information and necessary action.

He / She is requested to hoist this Office Memorandum in the website (www.orissa.gov.nic.in/finance) of Finance Department for general information.



Special Officer-cum-Jt. Secretary to Govt.