

**GOVERNMENT OF ODISHA
FINANCE DEPARTMENT
DIRECTORATE OF PUBLIC PRIVATE PARTNERSHIP**

Letter No. 22788 /F,
FIN-PPP-MEET-0001-2019

Date 11.08.2023

From

Krushna Chandra Satapathy
Director, PPP

To

**The DC-cum-Additional Chief Secretary/
The Additional Chief Secretary/
The Principal Secretary/
The Commissioner-cum-Secretary,**

Agriculture & F.E./Health & FW/Water Resources/ Fisheries & ARD/Works/
Commerce & Transport/Energy/Skill Development & TE/ Housing & UD/
Industries/ MSME/Tourism/Forest, Environment & CC/ Law/ Revenue & DM/
FS & CW/Cooperation

Sub.: **Submissions of proposals for 59th Meeting of the ECI**

Sir/Madam,

With reference to the subject cited above, I am directed to convey that the 59th Meeting of Empowered Committee on Infrastructure (ECI) under the chairmanship of Chief Secretary will be held very shortly.

It is, therefore, requested to submit the proposals/action taken reports (in 58th ECI Meeting) of your Department related to PPP /Asset Monetisation projects (if any) to be included in the agenda of the aforesaid meeting, mentioning specific approval sought for at the earliest to Directorate of PPP. The Minutes of the 58th Meeting of the ECI is attached herewith for kind reference.

This may kindly be treated as most urgent.

Yours faithfully,

K. G. Satapathy
11/8/2023

Director, PPP

**GOVERNMENT OF ODISHA
FINANCE DEPARTMENT
DIRECTORATE OF PUBLIC PRIVATE PARTNERSHIP**

Letter No. 13491 /F, Date 03.05.2023
FIN-PPP-MEET-0001-2019

From

Shri K.C. Satapathy,
Director, PPP, Finance Department

To

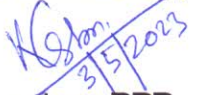
**The DC-cum- Additional Chief Secretary,
The Additional Chief Secretary/The Principal Secretary/
The Commissioner-cum-Secretary,**
Health & FW/Water Resources/Revenue & DM/Works/
MSME/Industries/Forest, Environment & Climate Change/
Housing & UD/Commerce & Transport/Tourism/Law/Energy/
Agriculture & FE/Fisheries & ARD

Sub.: **Minutes of the 58th Meeting of the ECI held under the chairmanship of Chief Secretary on 28th April, 2023 at 5.00 PM in the 2nd floor Conference Hall of Lokaseva Bhavan**

Sir,


With reference to the subject as cited above, I am directed to enclose herewith the Minutes of the **58th Meeting of Empowered Committee on Infrastructure (ECI)** held under the chairmanship of Chief Secretary on **28th April, 2023 at 5.00 PM in the 2nd floor Conference Hall of Lokaseva Bhavan.**

Yours faithfully,


3/5/2023
Director, PPP

Memo No. 13492 /**F, Date** 03.05.2023

Copy along with the minutes of the meeting forwarded to OSD to Chief Secretary for kind information of Chief Secretary.


Director, PPP

Memo No. 13493 /**F, Date** 03.05.2023

Copy along with the minutes of the meeting forwarded to Pr. P.S. to Principal Secretary, Finance Department for kind information of Principal Secretary, Finance Department.


Director, PPP


Memo No. 13494 /**F, Date** 03.05.2023

Copy along with the minutes of the meeting forwarded to CMD, IDCO/CMD, OPTCL/ Vice Chairman, BDA/ Commissioner, BMC for kind information.


Director, PPP

Memo No. 13495 /**F, Date** 03.05.2023

Copy along with the minutes of the meeting forwarded to IFC/PwC for information.


Director, PPP

**Minutes of 58th Meeting of Empowered Committee on Infrastructure (ECI)
held on 28-04-2023 (Friday) at 5.00 PM in the 2nd Floor Conference Hall of
Lok Seva Bhawan**

The 58th meeting of Empowered Committee on Infrastructure (ECI) was held under the chairmanship of Chief Secretary. The list of participants in the meeting is annexed herewith.

With the permission of the Chair, Principal Secretary, Finance-cum-Secretary, PPP made a brief presentation on the agenda. The discussions were made in details as recorded here under.

Agenda-1: Action taken report on decisions taken in 57th Meeting of ECI held on 22-11-2022

- I. **Status of "Development of integrated residential complex over 12 acres of land over plot no.- 87/1264 & 87/1263/1802, Khata no.- 421 in Mouza: Sankarpur, Bhubaneswar on PPP mode" (TATA Ariana Project)**

Proponent: Bhubaneswar Development Authority (BDA), H & UD Department, Govt. of Odisha

As per the decision of 57th Meeting of ECI to obtain the confirmation from private partner for agreeing to the penal provisions, the developer was intimated to deposit the required penalty charges for the intervening period and for extension period vide BDA letter no.- 42732/ BDA dated 22.12.2021. After deposit of the penalty charges amounting to INR 12,28,50,000.00 and fulfilment of other terms & condition, the Supplementary Agreement has been executed amongst BDA, M/s Kriday Realty Pvt. Ltd. and M/s TATA Housing Development Company Limited on dated 13.01.2022.

As per the decision of 57th ECI Meeting, BDA was advised to ensure that concessionaire completes the housing project in time.

Status: After execution of the Supplementary Agreement, the building plan approval for the revised proposal for balance 4 nos. of towers has been granted in favour of the applicant on dated 31.12.2022.

The above status was apprised to the ECI.

ECI directed BDA to fix the timeline so as to complete the project on time.

II. **Status of “dilution of the shareholding of Developer namely M/s Vipul Lavanya developers Ltd. in favour of a substitute entity for “Development of Integrated Residential Complex over 3.96 Ha (9.775 Acres) of land at Mouza: Paikarapur, Bhubaneswar on PPP mode”**

Proponent: Bhubaneswar Development Authority (BDA), H & UD Department, Govt. of Odisha

As per the decision taken in the 56th ECI Meeting, the opinions of learned AG. Odisha, and Law Department were duly considered for preparing the Draft Revised Development Agreement for its execution with the Substitute Entity.

Subsequently, after approval from the competent authority, the same has been executed amongst BDA, DN Homes Pvt. Ltd. (Substitute entity), and M/s Vipul Lavanya Pvt. Ltd. (SPV formed for execution of the project) on 28.02.2022. and the ECI was apprised of the same during its 57th Meeting.

Status: After execution of the revised Development Agreement with the substitute entity and the SPV formed for the project on dated 28.02.2022, the applicant has applied for building plan approval of 4B+G+25 multi- storied commercial building over Ac 1.424 out of the total land area of Ac 9.775. The same has been placed in the 255th DP & BP Committee Meeting of BDA held on 27.01.2023 and in-principle approval was accorded subject to submission of NOC/clearances/ compliance to the observation of the Committee.

The above was apprised to ECI. ECI directed BDA to expedite the process and fix timelines for completion of project.

III. **Status of refund of the bid security to selected Bidder for "Development of integrated residential complex in Bhubaneswar over land area of 25.5 acres on PPP mode"**

Proponent: Bhubaneswar Development Authority (BDA), H & UD Department, Govt. of Odisha

Status: As per the direction of ECI in the 57th Meeting, early action was taken for refund of the bid security and accordingly, the bank guarantee submitted against the bid security has already been handed over to the Authorized Signatory on 29.11.2022

The above status was informed to ECI.

IV. Status of Asset Monetisation Program in Odisha

Proponent: Industries Department, Govt. of Odisha

Principal Secretary, Industries briefed the ECI about the Technical Assistance from World Bank Group to the State and mentioned that, IFC was tasked to identify monetizable projects in three sectors which included transmission, bus terminals and hydro generation.

- a. **Bus terminals** - Due to low ticket size of the asset base and lack of interest in the market for monetization, BDA is considering transaction on their own engaging with agencies undertaking facility management, real estate aggregator, etc separately.
- b. **Power transmission assets** – Five clusters were initially shortlisted, out of which OPTCL was requested to identify two clusters for purpose of the study. It was clarified that, at this stage, IFC would undertake pre-feasibility study the identified clusters where in the assets shall be ringfenced, assess its revenue potential and suggest the most suitable model for implementation. Project transaction shall only be undertaken upon consensus of the State / OPTCL for implementation. Principal Secretary Industries apprised that, for transmission asset monetization, InvIT model was quite popular and implemented in India in which the assets continued to be operated by the transmission entity and only revenue stream of such assets was ringfenced and managed separately under a trust.
- c. **Hydro Assets** – It was suggested to review the assets and select the most suitable framework for monetization.

It was advised that, Principal Secretary Energy shall review the

1.
 - i. status of the Asset Monetization program undertaken by IFC in transmission & hydro power sector
 - ii. list of new transmission projects for implementation under TBCB route

The findings shall be submitted to Industries Department / Directorate of PPP for appraisal of Chief Secretary / ECI.

V. Status of Affordable healthcare projects State-wide

Proponent: Health & Family Welfare Department, Govt. of Odisha

The status of the project was discussed in detail under Agenda – 2.

VI. Approval of revised bid documents for selection of private partner for Commissioning, Operation, Maintenance and Management of Cancer Care Hospital at Jharsuguda on PPP mode

Proponent: Health & Family Welfare Department, Govt. of Odisha

The status of the project was discussed in detail under Agenda – 3.

VII. Approval of bid documents for selection of private partner for Commissioning, Operation, Maintenance and Management of Cardiac Care Hospital at Jharsuguda on PPP mode

Proponent: Health & Family Welfare Department, Govt. of Odisha

Sl. No.	Recommendations	Status
a.	The Performance Security may be kept at 5% of the project cost instead of 10%, for encouraging more participation by bidders.	<p>The amount of the Performance Security was revised to INR 5.5 crores (approx. 5% of total project cost of INR 110.99 crores) under the following clauses of the draft Concession Agreement:</p> <ul style="list-style-type: none"> ○ Article 9 - Performance Security ○ Schedule F - Format of Performance Security
b.	In-principle approval was provided for all other revisions to the draft bid documents.	<ul style="list-style-type: none"> • The Termination letter to the previous Concessionaire (M/s Quality Care Jharsuguda Pvt. Ltd.) has issued by the H&FW Department letter No. 8226, dated 10.04.2023. • The new bidding process will be initiated by the H&FW Department after lifting of the Model Code for ensuing by-election at Jharsuguda (which came into effect on 29th March 2023)

c.	<ul style="list-style-type: none"> The Termination letter to the previous Concessionaire (M/s Quality Care Jharsuguda Pvt. Ltd.) has issued by the H&FW Department letter No. 8226, dated 10.04.2023. The new bidding process will be initiated by the H&FW Department after lifting of the Model Code for ensuing by-election at Jharsuguda (which came into effect on 29th March 2023). 	The extension of validity of contract with PwC for transaction advisory services has been extended till 31 st August 2023 at an additional professional fees of INR 20 lakhs vide Department Letter No. 28350 /12.12.2022.
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This above was apprised to ECI.

Agenda-2: Establishment of affordable healthcare projects Statewide – Rebidding of locations availing financial assistance under the revamped VGF Scheme of Govt of India

Proponent: Health & Family Welfare Department, Govt. of Odisha

It was apprised that, ECI in its 57th meeting held on 22.11.2022 had approved the revised bid documents for establishment of affordable healthcare project at four (4) locations i.e., Angul (200 beds), Barbil (200 beds), Bhadrak (100 beds), and Jharsuguda (100 beds) under the revised VGF scheme of Government of India.

The H&FW launched the bids on 30.11.2022 and the following bids were received by the Bid Due Date i.e., 22.03.2023.

Location	No. of Bids	Name of Bidders
Project A Angul	3	Vigyan Bharati Charitable Trust (VBCT)
		<i>Consortium of</i> Choitram Hospitals & Research Centre (CHRC) & Silicon Institute of Technology (SIT)
		<i>Consortium of</i> Cygnus Medicare Pvt Ltd & Print Link Computer & Communications Pvt Ltd. (Print Link)
		Vigyan Bharati Charitable Trust (VBCT)

Project B Barbil	3	<i>Consortium of Choitram Hospitals & Research Centre (CHRC) & Silicon Institute of Technology (SIT)</i>
		<i>Consortium of Cygnus Medicare Pvt Ltd & Print Link Computer & Communications Pvt Ltd. (Print Link)</i>
Project C Bhadrak	3	<i>Consortium of Srusti Hospitals & Trisha Hospitals</i>
		<i>Consortium of Choitram Hospitals & Research Centre (CHRC) & SIT</i>
		<i>Consortium of Cygnus Medicare Pvt Ltd & Print Link</i>
Project D Jharsuguda	3	<i>Consortium of Choitram Hospitals & Research Centre (CHRC) & SIT</i>
		<i>Consortium of Cygnus Medicare Pvt Ltd & Print Link</i>
		Jay Prakash Hospital and Research Centre Pvt. Ltd.

The H&FW department assessed the technical bids and recommended opening of financial bids on 18-04-2023. The financial proposal of the bidders is placed below.

Project A: Angul			
Bidders	Bid Quoted	NPV of Bid	Rank
<i>Choitram - Silicon</i>	<i>1206000000</i>	<i>1099434571</i>	<i>1</i>
Cygnus-Printlink	1320000000	1175436173	2
VBCT	1383000000	1189125063	3

Project B: Barbil			
Bidders	Bid Quoted	NPV of Bid	Rank
<i>Choitram - Silicon</i>	<i>1207000000</i>	<i>1100464321</i>	<i>1</i>
VBCT	1368500000	1175181187	2
Cygnus-Printlink	1325000000	1176737870	3

Project C: Bhadrak			
Bidders	Bid Quoted	NPV of Bid	Rank
Choitram - Silicon	Not Eligible		
<i>Cygnus-Printlink</i>	<i>760000000</i>	<i>662474283</i>	<i>1</i>
Srusti Hospitals	830000000	694397618	2

Project D: Jharsuguda			
Bidders	Bid Quoted	NPV of Bid	Rank
Choitram - Silicon	Not Eligible		
<i>Cygnus-Printlink</i>	<i>750000000</i>	<i>655920519</i>	<i>1</i>
JayPrakash Hospitals	873900000	732272811	2

The H&FW department has recommended award of the Angul & Barbil projects to the Consortium of Choitram Hospitals & Research Centre & Silicon Institute of

Technology and award of projects at Bhadrak & Jharsuguda to Consortium of M/s Cygnus Medicare Pvt Ltd & M/s Print Link Computer & Communications Pvt Ltd. The bid quoted by the winning bidder is as follows.

Location	Angul	Barbil	Bhadrak	Jharsuguda
Winning Bidder	Consortium of Choitram Hospitals & SIT	Consortium of Choitram Hospitals & SIT	Consortium of M/s Cygnus Medicare Pvt Ltd & Printlink	Consortium of M/s Cygnus Medicare Pvt Ltd & Printlink
Capital Grant in Rs	770000000	775000000	380000000	380000000
Operational Grant in Rs (year-wise)				
1st Year	89000000	89000000	70000000	70000000
2nd Year	112000000	113000000	80000000	80000000
3rd Year	125000000	100000000	100000000	100000000
4th Year	60000000	80000000	70000000	65000000
5th Year	50000000	50000000	60000000	55000000
Total Grant	1206000000	1207000000	760000000	750000000

The ECI was apprised that under the sub scheme-II of the revised VGF policy, the VGF payable shall be shared between the Central Govt and the State Government and the share is placed in the table below.

A. Capital & Operational Grant – State & Central Share

Location	A. Capital Grant			B. Operational Grant			Total Grant	
	Bid Quote	Central Share	State Share	Bid Quote	Central Share	State Share	Central Share	State Share
Angul	77.00	39.02	37.98	43.60	21.80	21.80	60.82	59.78
Barbil	77.50	39.02	38.48	43.20	21.60	21.60	60.62	60.08
Bhadrak	38.00	19.34	18.66	38.00	19.00	19.00	38.34	37.66
Jharsuguda	38.00	19.34	18.66	37.00	18.50	18.50	37.84	37.16
Total	230.50	116.72	113.78	161.80	80.90	80.90	197.62	194.68

Accordingly, the tentative requirement of budgetary support of the State Grant and expenses towards Independent Engineer & Monitoring Agency, was as below:

B. State VGF Contribution – Budget Requirement

<i>All figures in Rs Crores</i>								
Financial Year	Angul	Barbil	Bhadrak	Jharsuguda	Total State VGF Contribution	Ind. Engineer*	Monitoring Agency*	Total Budget Requirement
FY 24	2.66	2.69	1.31	1.31	7.96	0.42		8.38
FY 25	12.53	12.70	6.16	6.16	37.55	1.98	0.20	39.73
FY 26	13.29	13.47	6.53	6.53	39.82	2.10	0.20	42.12
FY 27	13.95	14.07	8.17	8.17	44.35	1.50	0.25	46.10
FY 28	5.60	5.65	4.00	4.00	19.25	-	0.25	19.50
FY 29	6.25	5.00	5.00	5.00	21.25	-	0.25	21.50
FY 30	3.00	4.00	3.50	3.25	13.75	-	0.25	14.00
FY31	2.50	2.50	3.00	2.75	10.75	-	0.25	11.00
Total	59.78	60.08	37.66	37.16	194.68	6.00	1.65	202.33
* to be discovered through bidding								

Decisions of ECI

1. Project A Angul & Project B Barbil, of the Affordable Healthcare Project may be awarded to the Selected Bidder Consortium of Choitram Hospitals & Research Centre & Silicon Institute of Technology. and concession agreement may be executed by HFW Department.
2. Project C Bhadrak & Project D Jharsuguda, of the Affordable Healthcare Project may be awarded to the Selected Bidder Consortium of M/s Cygnus Medicare Pvt Ltd & M/s Print Link Computer & Communications Pvt Ltd. and concession agreement may be executed by HFW Department.
3. Suitable budgetary provisions shall be made for payment of VGF (State Share) as per the provisions of Concession Agreement which works out to Rs.194.68 Crores. In addition to the provision for VGF (State Share), tentative provision of Rs.7.65 crore shall be made for payment of fees payable to Independent Engineer and other support agencies required to assist the department in implementing the project.
4. With respect to the obligation of the State towards infrastructure connectivity, necessary budgetary provisions may be done and H&FW Department may co-ordinate with the relevant Department / State Agencies for implementation of the works.

5. To expedite statutory approvals / permissions a facilitation cell may be set up and to start with Director PPP, & Joint Secretary, H&FW may be members. With assistance from IFC, this cell shall collate the list of such permission required, communicate with the corresponding Competent Authority informing them about the project and request timely approvals.
6. For efficient project monitoring, it was suggested to form a team taking representatives from H&FW Department, Directorate of PPP and Collectorate of respective Districts. IFC shall provide necessary assistance in developing the institutional mechanism, project monitoring frameworks/ guidelines and also provide capacity building support.
7. H & FW Department was advised to select and prioritize locations for next phase of bidding and take necessary steps accordingly.

Agenda-3: Approval for issuance of Letter of Award to selected bidder for ‘Selection of private partner for Commissioning, Operation, Maintenance and Management of Cancer Care Hospital at Jharsuguda on PPP mode’

Proponent: Health & Family Welfare Department

H&FW Department, Government of Odisha proposes to establish a Cancer Care Super Specialty Hospital in Jharsuguda, to be operationalized through PPP mode.

The proposal for floating the RFP for selection of a private partner for this project was approved in the 57th meet of the ECI held on 28.11.2022. Accordingly, the H&FW Department had invited RFP for selection of private operator for this Project and received two bids from the following bidders:

1. Health Care Global Enterprises Limited, Bengaluru
2. Vizag Hospital & Cancer Research Centre Pvt Ltd, Visakhapatnam

The sole criterion for financial evaluation of Bids was **Annual Concession Fee payable by each bidder to the Authority in Year 1 of the project**. The Bid Evaluation Committee, constituted by the Department for bid opening / evaluation, has observed that the Annual Concession Fees quoted by the bidder, Vizag Hospital & Cancer Research Centre Pvt. Ltd, Visakhapatnam, is the highest at **INR 7,02,00,000** (Rupees Seven Crore and Two Lakh only), to be paid to the Authority in first year. of the project with annual escalation as per the terms and conditions of Concession Agreement.

Decisions of ECI

1. ECI, decided for issuing the Letter of Award to the Selected Bidder i.e., Vizag Hospital & Cancer Research Centre Pvt. Ltd, Visakhapatnam. The quoted annual Concession Fess

may be collected from winning bidder for the first year and for subsequent years, fees may be collected with annual escalation as per the terms and conditions of Concession Agreement.

2. The other bidder, i.e., 'Health Care Global Enterprises Limited, Bengaluru', may be kept in reserve until receipt of the signed LoA from the Selected Bidder.

Agenda-4: Appraisal of Draft Odisha PPP Policy, 2023

As proposed in the 57th ECI Meeting, the Directorate of PPP prepared a draft of the Odisha PPP Policy 2023. The draft policy was circulated among all the Departments and subsequently, observations have been suitably incorporated.

After deliberation the following changes were suggested by ECI.

Decisions of ECI

1. ECI decided that the Institutional Framework in Para 8 of the aforesaid policy, should be modified to have only a "District PPP Committee" headed by the District Collector. **PPP Committees as placed in PPP Policy for KBK and WODC should be removed.**
2. In point 9.8 i.e., Unsolicited Proposals out of the four conditions Clause (iii) **"Projects which don't require any financial support from the State Government"** may be deleted.
3. ECI also suggested to explore the concepts of "Value for Money" and creation of Audit Framework for PPP in the proposed PPP Policy.

Agenda-5: Discussion on successful PPP Projects in India and their possible adaptation in Odisha

As directed by ECI, in its 57th Meeting, PMU identified and prepared a list of successful PPP projects across India, while understanding their potential of being adapted to the PPP scenario in Odisha.

Accordingly, PMU prepared a list of "Best Practices in PPP in India" and studied some of the successful PPP projects (case studies) which could be considered by relevant line departments in conceptualising future projects in PPP mode.

Due to paucity of time, the above agenda was deferred to be discussed in the upcoming All Secretaries Meeting under the chairmanship of Chief Secretary.

Agenda 6: Proposal for Capacity Building of officials of line departments

To take forward the PPP agenda of the concerned departments, it was proposed that nodal persons may be identified in each department, who will act as single point of contact. Also, considering that many of the ASOs recruited in recent years possess good academic background and technical experience it would be prudent to impart capacity building trainings to these ASOs and the nodal persons in areas of PPP. This will enable creation of a pool of skilled resources who can take up specialised PPP related functions in whichever department they are posted. Directorate of PPP shall identify suitable institutes of repute to impart PPP training and certification programmes.

The above was apprised to ECI.

Decisions of ECI

1. ECI recommended to collaborate with National/International institutions of repute for designing courses for Capacity Building/Training of officials. This training shall aid in formation of a core group of specialised experts.
2. Mid-level and senior-level officers may be identified and trained so as to strengthen the in-house quality of resources for subsequent capacity building of other officers.

The meeting ended with vote of thanks to the Chair and participants.

(This issues with approval of Chief Secretary in File No FIN-PPP-MEET-0001-2019)

Principal Secretary, Finance

&

Secretary, PPP

Annexure-I

Sl. No.	Name	Designation	Department/Organisation
1	Shri Pradeep Jena	Chief Secretary	
2	Shri Arabinda K. Padhee	Principal Secretary	Agriculture & FE Department
3	Shri Vishal K. Dev	Principal Secretary	Finance Department
4	Shri Hemant Sharma	Principal Secretary	Industries Department
5	Shri Sanjay Kumar Singh	Principal Secretary	Energy Department
6	Smt. Shalini Pandit	Commissioner-cum-Secretary	Health & Family Welfare Department
7	Shri Suresh Kumar Vashishth	Principal Secretary	Fisheries & ARD Department
8	Shri Balwant Singh	Vice Chairman	BDA
9	Shri B.S. Poonia	MD	IDCO
10	Shri Sanjay Mishra	CMD	OPTCL
11	Shri Mayur Suryawanshi	Additional Commissioner	BMC
12	Shri L. Otta	OSD-cum-Special Secretary	FE & CC Department
13	Shri H.K. Dutta	EIC-cum-Special Secretary	Works Department
14	Shri S.K. Mishra	Special Secretary	Health & Family Welfare Department
15	Shri Avaya K. Nayak	Special Secretary	Revenue & DM Department

15	Shri Pravat Jena	FA-cum-Additional Secretary	Commerce & Transport Department
17	Shri Upendra Kumar Pati	Director (Operation)	OPTCL
18	Dr. J. Patnaik	Joint Secretary	Health & Family Welfare Department
19	Shri Suraj K. Pradhan	Additional Secretary	Finance Department
20	Shri Krushna Chandra Satapathy	Director, PPP	Finance Department
21	Shri Satyananda Sarangi	Under Secretary	Finance Department
22	Snehamayee Naik	ASO	Finance Department
23	Shri Manoj Panigrahi	PMU, Directorate of PPP	Finance Department
24	Shri Anirban Joarder	PMU, Directorate of PPP	Finance Department
25	Shri Puneet Pandey	PMU, Directorate of PPP	Finance Department
26	Shri Meghnad Saha	PMU, Directorate of PPP	Finance Department
27	Shreeyanka Chowdhury	PMU, Directorate of PPP	Finance Department
28	Shri Partha Tripathy	Consultant	IFC
29	Susmita Sahoo	Consultant	IFC
30	Jigyansa Sahoo	Consultant	PwC